PREATONI
GROUP

Public Limited Company with a Management Board and a Supervisory Board
with a share capital of €217,533,764.50
Registered office: 7, avenue Victor Hugo - 75116 PARIS
917 538 639 R.C.S. PARIS

REPORT BY THE MANAGEMENT BOARD

ON THE HALF-YEARLY FINANCIAL STATEMENTS

AS AT 30 JUNE 2026

Dear Shareholders,

This report accompanies the PREATONI Group's consolidated half-yearly financial statements as at 30 June 2026.

1 Group and Company Activities

- On 22 January 2026, the PREATONI Group and Financière Marjos signed a memorandum of understanding aimed at bringing all pending disputes before the Paris Commercial Court and the Paris Court of Appeal to a definitive and irrevocable close through mutual concessions.
- On 10 February 2026, the Dubai authorities granted final approval for the sale of the Group's 29 per cent stake in Preatoni Real Estate DMCC to the majority shareholder PLT, as agreed in November 2025. The company was therefore removed from the Group's scope and a gain on disposal of €2.4 million was recognised on this occasion.

  Following the listing of the Group's shares on the Euronext ACCESS+ PARIS market in February 2025, and buoyed by a marked improvement in profitability which we believe to be sustainable and capable of further improvement, we decided, at the instigation of the main shareholder, to submit an application for the listing of the Group's shares on the Euronext Growth market in order to gain access to a market segment offering greater liquidity than the ACCESS+ market. Submitted on 31 March 2026, this application resulted on 11 May 2026 in the listing of PREATONI Group's shares on the Euronext Growth PARIS market.
- With effect from 11 May 2026, the PREATONI Group has entrusted Invest Securities with the implementation of its liquidity agreement relating to its ordinary shares admitted to trading on Euronext Growth Paris, for a period of two years, renewable by tacit agreement.
- This status as a listed company has enabled Mr Ernesto PREATONI to fulfil agreements he had entered into prior to the group's formation and to gradually build up a significant free float (17 per cent) by the end of June 2026.
- It is now our responsibility to establish a genuine share market and to build the capacity to raise funds to finance the investments required to realise the existing potential of the Group's two business divisions and to implement its development strategy.
- On 12 June 2026, the Preatoni Group's Annual General Meeting resolved to reduce the company's share capital from €324,979,591.50 to €217,533,764.50 in order to clear its accumulated losses.

2 Statutory half-yearly accounts for the 2026 financial year

2.1 Profit and loss account

The holding company's half-yearly accounts show a balanced result. Our operating expenses, funded by management fees, relate primarily to:

- Remuneration of the Group's executive and non-executive management;
- Expenses relating to the application for the admission of the company's shares to the Euronext Growth market;
- Holding company expenses, in particular audit fees, the costs of the Group's general functions: communications, consolidation and reporting, general secretariat, premises costs, IT costs, etc.

2.2 Balance Sheet

The capital reduction, intended to clear the negative retained earnings and enable the company to distribute dividends, was approved by the Annual General Meeting on 12 June 2026.

The share capital was reduced by €107,445,827.00, bringing it down from €324,979,591.50 to €217,533,764.50, and the nominal value of each share was reduced from €36.90 to €24.70

In accordance with the resolutions passed at the Annual General Meeting on 12 June 2026, the distribution of 18 centimes per share from the share premium was recognised in the accounts and paid out on 21 September.

3 Consolidated accounts

The geopolitical situation in Europe and the Middle East

- The military operations that began on 28 February 2026 in Iran are causing instability in the global economy. These events could have a general impact on the markets and, consequently, on the performance, valuation, volatility or liquidity of assets. To date, these risks have not had a significant impact on visitor numbers at our Sharm El Sheikh site.
- The geopolitical situation in Europe linked to the conflict in Ukraine does not appear to be weighing on the Baltic real estate market.

The general economic situation in Egypt since 2022

Egypt's economic situation, which was highly volatile between 2022 and 2024, now appears to have stabilised. The Egyptian pound, which had depreciated sharply since the group's formation in July 2022 (-63 per cent), has since stabilised. Inflation, which had surged to over 30 per cent as a result of the 2022–23 currency crisis, fell sharply in 2025 and has stabilised at around 15 per cent. The fall in interest rates has been more moderate, from 26 per cent in January 2025 to 18 per cent by the end of June 2026 (Source: Trading Economics).

This currency crisis has had a significant impact on the **book value** of our real estate assets in Egypt. The Real estate market remains dynamic, and the rise in prices has offset the effects of the Egyptian pound's fall against the euro and the dollar, as well as inflation. **In Egypt, the Group has significant value potential thanks to government authorisations to add a third storey to existing buildings and to increase the buildable floor area ratio from 20% to 25 per cent. Internal studies estimate the new buildable area at 60,000 m² for the addition of extra storeys to existing buildings and 120,000 m² for the building footprint (40,000 m² over three storeys)**. This potential allows, at the very least, for developments that could be used as hotels or where the right of use could be sold either as a ground rent or as a timeshare.

The first transaction (the Mastaba project) is due to be completed in the course of 2026. The transaction involved selling the usufruct and development rights to a Real estate developer on a plot of land measuring approximately 800 m², to create a complex comprising 36 shops.

The second transaction (April 2026), known as 'Ernesto Farm', involves the sale of the usufruct of a plot of land situated at the entrance to the resort, covering an area of 36,400 m², and the building rights for this area, up to a maximum of 15,000 m².

In Italy, PK Sicily (Zagarella) holds a licence to operate a private beach (Lido Olivella), which it intends to run as a beach club, and wishes to invest in a 500 m² spa located at the heart of the hotel.

3.1 The consolidated profit and loss account

Both business segments contributed equally to the Group's turnover, which showed a slight increase.

- Hospitality and Tourism (turnover up 11.4%)

The Domina Coral Bay resort in Sharm El Sheikh recorded both a high occupancy rate and a sharp rise in the average rate per night,

The hotel in Milan, buoyed by the Milan-Cortina Olympic Games, enjoyed an exceptional first half of the year with approximately €1 million in additional turnover.

- Real estate development (turnover down 7.6%)

The division's level of activity during the first half of the year was broadly in line with the budget. The decline in turnover is directly linked to the mix of properties sold in Tallinn (in terms of size, location and/or exposure), which was less favourable in terms of average selling price.

A few isolated administrative delays should also be noted in relation to the very high-end project in Vilnius. Overall, product sales have been satisfactory in terms of both volume and price.

Progress on our construction programmes is proceeding in line with forecasts and without any particular setbacks.

At Group level, EBITDA (25.8 per cent of turnover) stood at €13.3 million in the first half of 2026, compared with €11.0 million in the first half of 2025 (21.5 per cent), broken down as follows:

EBITDA (en K€)	**06 2025**	**06 2026**	**% turnover 06 2025**	**% turnover 06 2026**	**% turnover 12 2025**
Hospitality and Tourism	2 598	4 340	**11,5%**	**17,1%**	**15,6%**
Real estate	8 279	8 547	**29,3%**	**32,8%**	**32,0%**
Holding	78	428	**NA**	**NA**	**NA**
Total	**10 956**	**13 315**	**21,5%**	**25,8%**	**23,8%**

The group has thus confirmed the recovery in profitability of its Hospitality and Tourism division and has once again demonstrated its resilience in the face of adverse geopolitical events – and, indeed, without having to make concessions on pricing or sacrifice margins.

3.1.1 Profit by Business Segment

The tables below show the contributions to the profit and loss account by business segment.

30/06/2026 (In euros)	Real Estate	Hospitality & Tourism	Holding	Total
Turnover	26 087 437	25 431 850	-	51 519 287
Consumed purchases and other external services	(16 304 920)	(16 445 396)	318 862	(32 431 454)
Personal costs and charges	(3 655 970)	(4 313 736)	(623)	(7 970 329)
Amortizations, impairment and provisions	(301 356)	(2 357 034)	(144 284)	(2 802 675)
Current revenues	76 556	334 637	110 702	521 895
Current expenses	(116 774)	(643 509)	(1 204)	(761 487)
Current operating income	**5 784 973**	**2 006 812**	**283 452**	**8 075 237**
Goodwill impairment	(0)	(103 207)	-	(103 207)
Other	2 460 667	(23 536)	-	2 437 131
Result from operational activities	**8 245 640**	**1 880 068**	**283 452**	**10 409 161**
Financial result	**(929 191)**	**(1 478 447)**	**(83 523)**	**(2 491 162)**
Result before tax	**7 316 449**	**401 621**	**199 929**	**7 917 999**
Income tax expense	(1 130 662)	(938 008)	(144 054)	(2 212 724)
Net result	**6 185 787**	**(536 387)**	**55 875**	**5 705 275**
EBITDA (ROA - amortizations, impairment and provisions)	**8 546 996**	**4 340 310**	**427 737**	**13 315 043**

30/06/2025 (In euros)	Real Estate	Hospitality & Tourism	Holding	Total
Turnover	28 226 861	22 672 411	-	50 899 272
Consumed purchases and other external services	(17 665 656)	(15 989 092)	(288 921)	(33 943 669)
Personal costs and charges	(2 758 711)	(3 920 333)	(1 443)	(6 680 487)
Amortizations, impairment and provisions	(311 865)	(3 541 950)	(137 307)	(3 991 122)
Current revenues	26 966	618 994	62 051	708 011
Current expenses	(108 564)	(783 863)	(2 000)	(894 427)
Current operating income	**7 409 031**	**(943 833)**	**(367 620)**	**6 097 578**
Fair value investment properties	754 149	-	-	754 149
Goodwill impairment	-	(109 037)	-	(109 037)
Result from entities in equity method	(196 029)	-	-	(196 029)
Other	-	307	308 407	308 714
Result from operational activities	**7 967 151**	**(1 052 563)**	**(59 213)**	**6 855 375**
Financial result	**(1 554 472)**	**(492 497)**	**(185 087)**	**(2 232 056)**
Result before tax	**6 412 679**	**(1 545 060)**	**(244 300)**	**4 623 319**
Income tax expense	(924)	276 457	(428 616)	(153 083)
Net result	**6 411 755**	**(1 268 603)**	**(672 916)**	**4 470 236**
EBITDA (ROA - amortizations, impairment and provisions)	**8 279 016**	**2 598 424**	**78 094**	**10 955 534**

3.1.1.1 Real Estate Development Division

Turnover for the Real Estate Development Division stood at €26.1 million, compared with €28.2 million last year, representing a decrease of 7.6 per cent due to the product mix (the types of properties sold during the period).

The inherent sensitivity of the real estate development business to development and marketing cycles is accentuated by the recognition of revenue on completion, upon transfer of ownership to the buyer (signing of the notarial deed). Consequently, revenue from Real estate sales depends on the construction cycle, the completion of residential projects and the signing of deeds at the notary's office. However, this method ensures the reliability of turnover figures.

The first half of the year, and particularly the second quarter of 2026, marked a period of solid operational progress. Construction, sales and project planning activities progressed across all key markets, despite persistent geopolitical uncertainties and ongoing pressure on construction costs. Development of the Kristiine City project in Tallinn and the Blue Marine project in Riga continued. In Vilnius, sales of the City Oasis project are performing well, with high price levels, resulting in the highest residential sales figures in the city.

Whilst managing day-to-day operations, the management team has remained focused on preserving long-term value through rigorous project selection, disciplined execution and prudent capital allocation. Despite a macroeconomic environment that remains selective and, in certain segments, challenging, the Group continues to benefit from a geographically diversified portfolio, a recognised brand and a substantial pipeline of projects offering considerable future potential.

Looking ahead, management remains cautiously optimistic: the Group is approaching the end of 2026 with projects under construction, stock ready for sale, new projects in the launch phase and a solid medium-term project pipeline in the Baltic states.

- **Tallin (Estonia)**

In Kristiine City, as part of the Uus-Kindrali project, 90 per cent of the flats in the *White Building* have been sold. Construction of the building adjacent to the *White Building* (90 units) has also made good progress, with over 40 per cent already sold.

Meanwhile, the *Musketäri Majad* project, launched in early 2026 (144 flats), and the initial stages of the other projects in Kristiine City (design and planning permission) are proceeding according to plan.

- **Riga (Latvia)**

The *Blue Marine* project is progressing according to schedule.

- **Vilnius (Lithuania)**

City Villas has confirmed its position amongst Vilnius's most exclusive residential real estate developments, with high price points. The official launch of the Borgo project (the creation of 50 exclusive, high-end flats in a historic building in Vilnius's Old Town) is scheduled for the second half of 2026.

Other activities within the Real estate Development division:

- In Germany, the hotel business in *Bad Kreuznach* is delivering solid results in line with our forecasts, driven by growing corporate demand for events and MICE services. The outlook for the rest of the year remains stable, although demand from individual leisure guests was weaker this summer than in the previous year.
- *The timeshare business in Italy (Preatoni Nuda Proprieta) continues to operate in a challenging market environment. Efforts to refine the business model and implement AI tools to strengthen cooperation with estate agents are ongoing.*

Key Performance Indicators :

- **Gross Margin**

  The gross margin (turnover less cost of goods sold) for the first half of 2026 was €9.8 million (representing 37.5 per cent of turnover), compared with €10.6 million (37.4 per cent) in the first half of 2025.

- **Net profit**

  Net profit stood at €6.2 million in the first half of 2026, compared with €6.4 million in the first half of 2025.

- **Inventories**

  At the end of June 2026, inventories stood at €63 million. The schedule of projects under development and the level of inventories of products available for sale (€26 million) at the end of the first half of 2026 provide visibility on turnover for 2026 and the coming years.

Real estate Development division (in K€)	At end 2025	As of 30 June 2025	**As of 30 June 2026**
Turnover	53 162	28 519	26 087
Inventory available for sale	19 857	16 539	26 999
Work In Progress	37 501	40 491	36 282

3.1.1.2 Hospitality & Tourism Division

The business operates:

In Egypt, through the operation of the Domina Coral Bay resort in Sharm El Sheikh and the sale of a portfolio of timeshare properties located within the resort. The resort is open all year round.

In Italy, through the seasonal operation of the Domina Zagarella resort in Sicily, the sale of timeshare accommodation at the resort, the year-round operation of the Domina Fiera business hotel in Milan, in the exhibition and trade fair district, and a hotel residence in Borgo Dugli Ulivi on Lake Garda.

In the first half of the year, turnover for the **hospitality/tourism division** amounted to €25.4 million, compared with €22.7 million in 2025; this represents an increase of 12.3 per cent and accounts for nearly 50 per cent of the Group's turnover in the first half of 2026, compared with 45 per cent in 2025.

3.1.1.2.1 Egypt / Sharm El Sheikh (Domina Coral Bay)

Key Performance Indicators

Sharm El Sheikh	*2025*	***2026 06***	*2025 06*
Available nights' accommodation	292 933	139 831	146 964
Occupancy rate	88,6 %	84,6 %	81,2 %
Total Revenue Per Available Room TRevPAR[1]	101,7 €	105,0 €	99,3 €

- **Hospitality business in Egypt**

The resort's level of activity remained high during the first half of the year despite ongoing geopolitical tensions in the Middle East. Room rates rose more sharply than expected, enabling the resort to post fairly favorable results.

The resort has once again demonstrated its resilience by being largely unaffected by the conflict in Iran. Concerns regarding booking levels towards the end of the second half of the year resulted in only a slight decline in the occupancy rate at the end of August.

- **D CLUB business in Egypt**

Through its wholly-owned subsidiary Sunny Properties, the Group markets contracts in Egypt granting the right to use a unit (room, flat, etc.) for a contractual term ranging from 5 to 30 years, generally for a period of one week per year. This activity generates €7 million in annual revenue.

The customer is entitled to use the property as soon as they have paid a deposit of 40 per cent of the contract value. The balance (60 per cent) must be paid within a maximum of 18 months.

The cost of acquiring the contracts, which takes the form, in particular, of a 50 per cent commission charged by our subsidiary Domina Srl to Sunny Properties, is recognised upon signing the contract.

Sunny Properties is obliged to make a unit or flat available to the customer during the scheduled week, provided the customer has given six months' notice of their intention to use their period. The customer then undertakes to pay for the hotel services provided on site (laundry and room cleaning services). If the customer does not use their period, it becomes contractually available to the resort operator. In this case, the customer is not liable for any hotel services.

Sunny Properties recognises revenue upon receipt of the deposit of 40 per cent of the price stipulated in the contract.

In the consolidated accounts, however, revenue is recognised on a straight-line basis over the term of the contract, incorporating a financial component relating to the advance receipt of the consideration, as required by the standard.

As it was not technically possible to apply the standard retrospectively to the years prior to the Group's formation, and as it was not possible to recognise expenses on a straight-line basis over the term of the

[1] *TRevPAR : TRevPAR (or Total Revenue Per Available Room) is a key performance indicator that reflects the revenue generated by all available rooms over a given period. It is calculated by dividing total revenue by the total number of available rooms.*

contract, an asymmetry between the recognition of expenses and revenue significantly undermines the business's EBITDA for more than ten years, even though cash flow generation continues to be recognised.

3.1.1.2.2 Hospitality Business in Italy

In Italy, operations are carried out from sites in Milan (Novate), Sicily (Zagarella) and on Lake Garda (Borgo).

- ✓ **IMMOBILIARE NOVATE (Domina Milano Fiera)**

The hotel is situated close to the Milan Rho-Pero exhibition centre, the MiCo Milano Congressi conference centre and the rapidly developing MIND (Milano Innovation District). The hotel's performance is satisfactory and on the rise.

Key Performance Indicators

Milan – Novate	*2025*	***2026 06***	*2025 06*
Available nights' accommodation	70 810	34 933	34 933
Occupancy rate	62,0 %	57,5 %	69,2 %
Total Revenue Per Available Room TRevPAR	80,4 €	104,1 €	78,0 €

The first half of the year saw a very strong performance, driven by the expected impact of the Milan-Cortina Olympic and Paralympic Games.

- ✓ **PK SICILY (Domina Zagarella)**

Key Performance Indicators

Zagarella	*2025*	***2026 06***	*2025 06*
Nombre de jours d'ouverture	220	94	96
Available nights' accommodation	71 280	30 456	31 104
Nights sold	49 747	19 602	19 047
Occupancy rate	68,9 %	64,4 %	61,2 %
Total Revenue Per Available Room TRevPAR	113,5 €	105,2 €	109,3 €

The first half of the year is never particularly significant for Zagarella, given the limited number of days the site is open.

The strategic decisions taken in previous years are now being actively implemented: the investment plan (€3 million) is currently being carried out:

- €1.5 million at the Lido Olivella seaside resort, located near the hotel. The 'private beach' offering will be gradually expanded with a view to creating a Beach Club (catering, sports facilities and children's entertainment areas, etc.)
- €1.5 million for the construction of a 500 m² spa situated in the heart of the hotel, with a view to its opening for the 2027 season.

These investments will enhance the site's appeal and help to increase visitor numbers (the resort's occupancy rate) and room rates. The group also believes that the investment in the spa will enable the site's opening period to be extended from 7 months to 9 months a year.

Negotiations on the agreement to finance the investments and refinance PK Sicily's existing debt include a condition precedent relating to the final completion of the legal and financial restructuring of Domina Vacanze Holding, the group's intermediate holding company which owns our hotel assets in Milan and Sicily. This condition is expected to be lifted in the very near future. Given the very positive impact expected from the spa's development, the group's Executive Committee has decided to commence work before the final financing agreement is in place, in order to meet the construction schedule and commence operations from the 2027 season onwards, in line with our forecasts.

3.2 Consolidated balance sheet

To help readers understand our consolidated balance sheet, it is important to bear in mind the impact of the collapse of the Egyptian pound in 2022 and 2023, which resulted in a write-down of 100 million on the carrying amount of the intangible and real estate assets held by the Group in Sharm El Sheikh, recognized, as a corresponding entry, under the translation adjustment in equity.

Financial liabilities and net debt

in '000 €	31/12/2025	30/06/2026	Variation
Bonds issues	27 158	26 539	-619
Borrowings from credit institutions.	45 471	39 848	-5 623
Other loans, similar debts and bank overdrafts	9 366	8 114	-1 251
subtotal : gross financial debt	**81 994**	**74 501**	**-7 493**
Interests/ bonds issues	4 034	4 788	754
Interests/ borrowings from credit institutions.	736	711	-25
Interests/ other loans and similar debts	2 051	2 000	-51
subtotal : accrued interests	**6 820**	**7 499**	**678**
Total gross financial debt	**88 815**	**82 000**	**-6 815**
of which current	46 455	17 437	-29 019
of which non current	42 360	64 563	22 204
Gross financial debt	88 815	82 000	-6 815
Cash & cash equivalents	15 245	19 813	**4 568**
Total net financial debt	**73 570**	**62 187**	**-11 383**

During the first half of the year, financial debt was reduced by €6.8 million, whilst cash and cash equivalents increased by €4.6 million.

Of this net debt reduction of €11.4 million, €6 million came from the Real estate Development division, €1 million from the Hospitality and Tourism division, and €4 million from the holding companies.

As we had previously indicated, we initiated a restructuring process for our subsidiary DVH. This process is now drawing to a close and, upon its completion, the Group is expected to increase its stake in DVH from 68 per cent to 100 per cent and, consequently, to increase its stake from 68 per cent to 100 per cent in our hotels in Milan and Sicily.

Contract liabilities

Contract liabilities represent, in economic terms, advance payments received from customers for services not yet rendered. They amounted to €23.7 million and €22.4 million at the end of June 2026 and the end of December 2025 respectively.

In '000 €	31/12/2025		30/06/2026	
	Current	Non current	Current	Non current
Real estate Development	**5 888**	**0**	**5 175**	**0**
Timeshare	2 170	12 379	1 742	14 123
Customer advances	1 864	0	2 342	349
Hospitality & Tourism	**4 034**	**12 379**	**4 084**	**14 472**
Contract Liabilities	**9 922**	**12 379**	**9 259**	**14 472**

- **Real Estate Developpement** : these relate to deposits paid when booking property and represent between 10 and 20 per cent of the sale price. Should the customer cancel the booking, the deposit is generally retained by PROKAPITAL.
- **Hospitality & Tourism** : these relate to advance payments made by customers and travel agencies on the one hand, and sums paid by timeshare customers relating to unexpired contractual periods on the other.

  In Egypt, timeshares are sold in the form of a right of use, generally for one week and over a period of 5 to 30 years. The sale price is generally paid over a maximum of 18 months. In accordance with IFRS 15, revenue from timeshare sales is recognised over the contractual term. Amounts paid by customers relating to unexpired contractual periods are recognised as contract liabilities.

4 Subsequent events

a) Payment of the share premium distribution (€1,585,266.30, or 18 cents per share)

The payment of the share premium distribution, approved at the Annual General Meeting on 12 June 2026, was made on 21 September.

b) **Issue of an unsecured bond issue of €6,000,000, extendable to €10,000,000**

On 8 September 2026, our associate PROKAPITAL Grupp launched the issue of an unsecured and unsubordinated bond issue of €6 million, extendable to €10 million, with a maturity of 2 years and bearing interest at 8.3 per cent. At the close of the subscription period on 18 September 2026, the option to extend the issue to €10 million was exercised, thanks to an oversubscription rate of nearly 100 per cent of the initial amount envisaged.

c) Legal and financial restructuring of Domina Vacanze Holding

Following the regularisation of Domina Vacanze Holding's legal status in September 2026, the company's capital restructuring is currently being implemented and is expected to be completed before the end of the financial year.

Upon completion of this restructuring, the Group is expected to hold 100 per cent of Domina Vacanze Holding and, consequently, of our Italian subsidiaries Immobiliare Novate (Hotel de Milan) and PK Sicily (Domina Zagarella Resort). The Supervisory Board meeting in June 2024 had approved the various stages of the financial restructuring plan for Domina Vacanze Holding prepared by the Management Board. As the preconditions for its implementation have now been met, the Management Board has updated this plan to reflect Domina Vacanze Holding's financial position as at 30 June 2026 and the situation arising from the share buybacks (>26%) of Domina Vacanze Holding carried out by Mr Ernesto Preatoni from the company's minority shareholders.

Following the restructuring of the company, Mr Ernesto Preatoni would hold a 26 per cent stake in Domina Vacanze Holding. He would propose that the PREATONI Group sell its stake to him on the following terms:

- Sale of its 26 per cent stake in Domina Vacanze Holding for €7 million, after taking into account a minority discount relative to the company's value.
- Arrangement of a 5-year vendor loan, bearing interest at 2.5 per cent per annum, with the first repayment due at the end of September 2027 and the option for Preatoni Group to make early repayments at its discretion.

The Supervisory Board will be called upon to confirm the authorisation granted in June 2024 regarding the restructuring transactions and, pursuant to Article L 225-86 of the Commercial Code, to authorise the signing of the deed of repurchase of the shareholding held by Mr Ernesto Preatoni in Domina Vacanze Holding.

d) Developments in Corporate Governance

Having successfully established the Group, brought the accounts up to standard and restored the Group's profitability, Patrick Werner successfully led the listing of the Group's shares on the Euronext Growth market.

Following several discussions between the majority shareholder and Patrick Werner regarding the development of the Group's corporate governance and the majority shareholder's wish to see his sons Eugenio and Edoardo – who head the Group's two business divisions – take on broader responsibilities by joining the Group's Management Board. Noting certain differences of opinion, Ernesto Preatoni decided to ask Patrick Werner to step down from his roles as Chairman and member of the Management Board.

In a spirit of conciliation and with a view to best safeguarding the Group's interests, Mr Patrick Werner decided to accept the request to tender his resignation with effect from Friday 16 October 2026, and the terms of his resignation were set out in a settlement agreement.

The Supervisory Board will be called upon to authorise the signing of the settlement agreement between the PREATONI Group and Patrick Werner.

To take account of the appointment of the two heads of the Group's business divisions to the Management Board, the Management Board will draw up draft rules of procedure on which the Supervisory Board will be required to give its approval.